

**SPARC Historical Steering Committee Members  
as of April 1, 2022**

Name	Title	Affiliation	Carnegie Classification (USA) / CRKN (Canada)	Geography	Position	Service Year	Term Began	Term End	Chairperson
Virginia Steel	University Librarian	University of California, Los Angeles	R1, MSI	United States	ARL	2022, term ends in June 2022	2015	2022	Chairperson
Antoinette Foster	Director of Community Transformation	Oregon Health & Science University	Special Focus, MSI	United States	Early Career Researcher Representative, non-voting	2022	2022	2022	
April Hathcock	Director of Scholarly Communications and Information Policy	New York University	R1, MSI	United States	ARL	2022	2022	2024	
Ariana Santiago	Open Educational Resources Coordinator	University of Houston	R1, MSI	United States	ARL	2022	2022	2024	
Beth McNeil	Dean of Libraries	Purdue University	R1	United States	ARL	2022	2020	2022	
Carmelita Pickett	Associate University Librarian for Scholarly Resources & Content Strategy	University of Virginia	R1	United States	ARL	2022	2020	2022	
Carrie Gits	Head Librarian	Austin Community College	Bac/Assoc, MSI	United States	Community College Representative, non-voting	2022	2022	2022	
Chris Bourg	Director of Libraries	Massachusetts Institute of Technology	R1	United States	NASEM Roundtable Representative, non-voting	2022	2022	2022	
Christopher Cox	Dean of Libraries	Clemson University	R1	United States	Non-ARL	2022	2020	2022	
Elaine Thomson	Open Education & Distance Learning Librarian	University of Arkansas	R1	United States	Non-ARL	2022	2021	2023	
Gwen Bird	Dean of Libraries	Simon Fraser University	10	Canada	Canadian	2022	2021	2023	
Harriett Green	AUL for Digital Scholarship and Technology Services	Washington University in St. Louis	R1	United States	ARL	2022	2022	2024	
Jennifer Beamer	Scholarly Communications and Open Publishing Coordinator	The Claremont Colleges		United States	Non-ARL	2022	2022	2024	
Karen Estlund	Dean of Libraries	Colorado State University	R1	United States	ARL	2022	2021	2023	
Lorraine Haricombe	Vice Provost & Director of the University of Texas Libraries	University of Texas at Austin	R1, MSI, HSI	United States	SPARC Africa Liason, non-voting	2022	2022	2022	
Mary Lee Kennedy	Executive Director	Association of Research Libraries		United States	ARL Representative, non-voting	2022	2021	2022	
Scarlet Galvan	Collection Strategist Librarian	Grand Valley State University	D/PU	United States	Negotiations Community of Practice Representative, non-voting	2022	2022	2022	
Talia Chung	University Librarian & Vice-Provost	University of Ottawa	11	Canada	CARL Representative, non-voting	2022	2022	2022	
Vicki Coleman	Dean of Library Services	North Carolina A&T State University	R1, MSI	United States	HBCU Representative, non-voting	2022	2022	2022	
Austin Booth	Dean of the Division Libraries	New York University	R1, MSI	United States	ARL	2021	2019	2021	
Beth McNeil	Dean of Libraries	Purdue University	R1	United States	ARL	2021	2020	2022	
Carmelita Pickett	Associate University Librarian for Scholarly Resources & Content Strategy	University of Virginia	R1	United States	ARL	2021	2020	2022	
Carrie Gits	Head Librarian	Austin Community College	Bac/Assoc, MSI	United States	Community College Representative, non-voting	2021	2020	2020	
Chris Bourg	Director of Libraries	Massachusetts Institute of Technology	R1	United States	NASEM Roundtable Representative, non-voting	2021	2021	2022	
Christopher Cox	Dean of Libraries	Clemson University	R1	United States	Non-ARL	2021	2020	2022	
Elaine Thomson	Open Education & Distance Learning Librarian	University of Arkansas	R1	United States	Non-ARL	2021	2021	2023	
Gwen Bird	Dean of Libraries	Simon Fraser University	10	Canada	Canadian	2021	2021	2023	
Jennifer Grayburn	Director of Digital Scholarship and Public Services	Union College	Bac	United States	Non-ARL	2021	2019	2021	
Joy Kirchner	Dean of Libraries	York University	11	Canada	ARL	2021	2019	2021	
Judy Ruttneberg	Director of Scholars and Scholarship, Association of Research Libraries	Association of Research Libraries		United States	ARL Representative, non-voting	2021	2018	2019	

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Karen Estlund	Dean of Libraries	Colorado State University	R1	United States	ARL	2021	2021	2023	
Lorraine Haricombe	Vice Provost & Director of the University of Texas Libraries	University of Texas at Austin	R1, MSI, HSI	United States	SPARC Africa Liason, non-voting	2021	2021	2021	
Mary Lee Kennedy	Executive Director	Association of Research Libraries		United States	ARL Representative, non-voting	2021	2021	2022	
Rachel Harding	Fellow	University of Toronto	I3	Canada	Early Career Researcher Representative, non-voting	2021	2021	2021	
Scarlet Galvan	Collection Strategist Librarian	Grand Valley State University	D/PU	United States	Negotiations Community of Practice Representative, non-voting	2021	2021	2022	
Steven Escar Smith	Dean of Libraries	University of Tennessee, Knoxville	R1	United States	ARL	2021	2019	2021	
Talia Chung	University Librarian & Vice-Provost	University of Ottawa	11	Canada	CARL Representative, non-voting	2021	2021	2022	
<b>Virginia Steel</b>	<b>University Librarian</b>	<b>University of California, Los Angeles</b>	<b>R1, MSI</b>	<b>United States</b>	<b>ARL</b>	<b>2021</b>	<b>2015</b>	<b>2022</b>	<b>Chairperson</b>
Austin Booth	Dean of the Division Libraries	New York University	R1, MSI	United States	ARL	2020	2019	2021	
Beth Bernhardt	AUL	University of North Carolina, Greensboro	R2	United States	Non-ARL	2020	2018	2020	
Beth McNeil	Dean of Libraries	Purdue University	R1	United States	ARL	2020	2020	2022	
Carmelita Pickett	Associate University Librarian for Scholarly Resources & Content Strategy	University of Virginia	R1	United States	ARL	2020	2020	2022	
Carrie Gits	Head Librarian	Austin Community College	Bac/Assoc, MSI	United States	Community College Representative, non-voting	2020	2020	2020	
Christopher Cox	Dean of Libraries	Clemson University	R1	United States	Non-ARL	2020	2020	2022	
Jennifer Grayburn	Director of Digital Scholarship and Public Services	Union College	Bac	United States	Non-ARL	2020	2019	2021	
Joy Kirchner	Dean of Libraries	York University	11	Canada	ARL	2020	2019	2021	
Judy Ruttnberg	Director of Scholars and Scholarship, Association of Research Libraries	Association of Research Libraries		United States	ARL Representative, non-voting	2020	2018	2019	
Lorraine Haricombe	Vice Provost & Director of the University of Texas Libraries	University of Texas at Austin	R1, MSI, HSI	United States	SPARC Africa Liason, non-voting	2020	2020	2020	
Rachel Harding	Fellow	University of Toronto	I3	Canada	Early Career Researcher Representative, non-voting	2020	2020	2020	
Shilpa Rele	Scholarly Communications Librarian	Rowan University	R2	United States	Non-Director	2020	2018	2020	
Steven Escar Smith	Dean of Libraries	University of Tennessee, Knoxville	R1	United States	ARL	2020	2019	2021	
<b>Virginia Steel</b>	<b>University Librarian</b>	<b>University of California, Los Angeles</b>	<b>R1, MSI</b>	<b>United States</b>	<b>ARL</b>	<b>2020</b>	<b>2015</b>	<b>2022</b>	<b>Chairperson</b>
Vivian Lewis	University Librarian	McMaster University	11	Canada	CARL Representative, non-voting	2020	2018	2018	
Austin Booth	Dean of the Division Libraries	New York University	R1, MSI	United States	ARL	2019	2019	2021	
Beth Bernhardt	AUL	University of North Carolina, Greensboro	R2	United States	Non-ARL	2019	2018	2020	
Jennifer Grayburn	Director of Digital Scholarship and Public Services	Union College	Bac	United States	Non-ARL	2019	2019	2021	
Joy Kirchner	Dean of Libraries	York University	11	Canada	ARL	2019	2019	2021	
Judy Ruttnberg	Director of Scholars and Scholarship, Association of Research Libraries	Association of Research Libraries		United States	ARL Representative, non-voting	2019	2019	2019	
Karen Williams	Dean	University of Arizona	R1, MSI	United States	ARL	2019	2017	2019	
Kevin Mulroy	Dean	Occidental College	Bac	United States	Non-ARL	2019	2017	2019	
Krista Cox	Director of Public Policy Initiatives	Association of Research Libraries		United States	ARL Representative, non-voting	2019	2019	2019	
Rachel Harding	Fellow	University of Toronto	I3	Canada	Student Representative, non-voting	2019	2019	2019	
Rebecca Graham	CIO	University of Guelph	10	Canada	Canadian ARL	2019	2017	2019	
Regina Gong	OER Project Manager	Lansing Community College	Assoc	United States	Community College Representative, non-voting	2019	2019	2019	
Shilpa Rele	Scholarly Communications Librarian	Rowan University	R2	United States	Non-Director	2019	2018	2020	
Steven Escar Smith	Dean of Libraries	University of Tennessee, Knoxville	R1	United States	ARL	2019	2019	2021	
<b>Virginia Steel</b>	<b>University Librarian</b>	<b>University of California, Los Angeles</b>	<b>R1, MSI</b>	<b>United States</b>	<b>ARL</b>	<b>2019</b>	<b>2015</b>	<b>2022</b>	<b>Chairperson</b>
Vivian Lewis	University Librarian	McMaster University	11	Canada	CARL Representative, non-voting	2019	2019	2019	
Beth Bernhardt	AUL	University of North Carolina, Greensboro	R2	United States	Non-ARL	2018	2018	2020	

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Carolyn Henderson Allen	Dean	University of Arkansas	R1	United States	Non-ARL	2018	2016	2018	
James Mullins	Dean	Purdue University	R1	United States	ARL	2018	2016	2018	
Juan Pablo Alperin	Researcher	Simon Fraser University	10	Canada	Student Representative, non-voting	2018	2018	2018	
Judy Ruttneberg	Director of Scholars and Scholarship, Association of Research Libraries	Association of Research Libraries		United States	ARL Representative, non-voting	2018	2018	2018	
Karen Williams	Dean	University of Arizona	R1, MSI	United States	ARL	2018	2017	2019	
Kevin Mulroy	Dean	The Claremont Colleges		United States	Non-ARL	2018	2017	2019	
Krista Cox	Director of Public Policy Initiatives	Association of Research Libraries		United States	ARL Representative, non-voting	2018	2018	2018	
Lisa German	Dean	University of Houston	R1, MSI	United States	ARL	2018	2016	2018	
Rachel Harding	Fellow	University of Toronto	13	Canada	Student Representative, non-voting	2018	2018	2018	
Rebecca Graham	CIO	University of Guelph	10	Canada	Canadian ARL	2018	2017	2019	
Shilpa Rele	Scholarly Communications Librarian	Rowan University	R2	United States	Non-Director	2018	2018	2020	
<b>Virginia Steel</b>	<b>University Librarian</b>	<b>University of California, Los Angeles</b>	<b>R1, MSI</b>	<b>United States</b>	<b>ARL</b>	<b>2018</b>	<b>2015</b>	<b>2022</b>	<b>Chairperson</b>
Vivian Lewis	University Librarian	McMaster University	11	Canada	CARL Representative, non-voting	2018	2018	2018	
Xuemao Wang	Dean	University of Cincinnati	R1	United States	ARL	2018	2016	2018	
Ada Emmett	Scholarly Communications Librarian	University of Kansas	R1	United States	Non-Director	2017	2015	2017	
Carolyn Henderson Allen	Dean	University of Arkansas	R1	United States	Non-ARL	2017	2016	2018	
James Mullins	Dean	Purdue University	R1	United States	ARL	2017	2016	2018	
Juan Pablo Alperin	Researcher	Simon Fraser University	10	Canada	Student Representative, non-voting	2017	2017	2017	
Jun Adachi		Japanese National Institute of Informatics (for SPARC Japan)		Japan	SPARC Japan, non-voting	2017	2010	2017	
Karen Williams	Dean	University of Arizona	R1, MSI	United States	ARL	2017	2017	2019	
Kevin Mulroy	Dean	The Claremont Colleges		United States	Non-ARL	2017	2017	2019	
Krista Cox	Director of Public Policy Initiatives	Association of Research Libraries		United States	ARL Representative, non-voting	2017	2017	2017	
Lisa German	Dean	University of Houston	R1, MSI	United States	ARL	2017	2016	2018	
Rebecca Graham	CIO	University of Guelph	10	Canada	Canadian ARL	2017	2017	2019	
Theresa Byrd	Dean	University of San Diego	R2, MSI	United States	Non-ARL	2017	2015	2017	
<b>Virginia Steel</b>	<b>University Librarian</b>	<b>University of California, Los Angeles</b>	<b>R1, MSI</b>	<b>United States</b>	<b>ARL</b>	<b>2017</b>	<b>2015</b>	<b>2022</b>	<b>Chairperson</b>
Vivian Lewis	University Librarian	McMaster University	11	Canada	CARL Representative, non-voting	2017	2017	2017	
Xuemao Wang	Dean	University of Cincinnati	R1	United States	ARL	2017	2016	2018	
Ada Emmett	Scholarly Communications Librarian	University of Kansas	R1	United States	Non-Director	2016	2015	2017	
Carolyn Henderson Allen	Dean	University of Arkansas	R1	United States	Non-ARL	2016	2016	2018	
James Mullins	Dean	Purdue University	R1	United States	ARL	2016	2016	2018	
John Ulmschneider		Virginia Commonwealth University	R1	United States	Non-ARL	2016	2014	2016	
Juan Pablo Alperin	Researcher	Simon Fraser University	10	Canada	Student Representative, non-voting	2016	2016	2016	
Jun Adachi		Japanese National Institute of Informatics (for SPARC Japan)		Japan	SPARC Japan, non-voting	2016	2010	2017	
Lisa German	Dean	University of Houston	R1, MSI	United States	ARL	2016	2016	2018	
<b>Lorraine Haricombe</b>		<b>University of Texas at Austin</b>	<b>R1, MSI, HSI</b>	<b>United States</b>	<b>ARL</b>	<b>2016</b>	<b>2011</b>	<b>2016</b>	<b>Chairperson</b>
Loubna Ghaoui		Laval University	11	Canada	Canadian ARL	2016	2014	2016	
Prudence Adler	Associate Executive Director	Association of Research Libraries		United States	ARL Representative, non-voting	2016	2016	2016	
Theresa Byrd	Dean	University of San Diego	R2, MSI	United States	Non-ARL	2016	2015	2017	
Virginia Steel	University Librarian	University of California, Los Angeles	R1, MSI	United States	ARL	2016	2015	2022	
Vivian Lewis	University Librarian	McMaster University	11	Canada	CARL Representative, non-voting	2016	2016	2016	
Xuemao Wang	Dean	University of Cincinnati	R1	United States	ARL	2016	2016	2018	
Ada Emmett	Scholarly Communications Librarian	University of Kansas	R1	United States	Non-Director	2015	2015	2017	
Alma Swan		SPARC Europe, non-voting		Europe	SPARC Europe, non-voting	2015	2013	2015	
Barbara Dewey		Pennsylvania State University	R1	United States	ARL	2015	2013	2015	
Deborah Jakubs		Duke University	R1	United States	ARL	2015	2013	2015	
John Ulmschneider		Virginia Commonwealth University	R1	United States	Non-ARL	2015	2014	2016	

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Juan Pablo Alperin	Researcher	Simon Fraser University	10	Canada	Student Representative, non-voting	2015	2015	2015	
Jun Adachi		Japanese National Institute of Informatics (for SPARC Japan)		Japan	SPARC Japan, non-voting	2015	2010	2017	
<b>Lorraine Haricombe</b>		<b>University of Texas at Austin</b>	<b>R1, MSI, HSI</b>	<b>United States</b>	<b>ARL</b>	<b>2015</b>	<b>2011</b>	<b>2016</b>	<b>Chairperson</b>
Loubna Ghaouti		Laval University	11	Canada	Canadian ARL	2015	2014	2016	
Mary Case		University of Illinois at Chicago	R1, MSI	United States	ARL	2015	2013	2015	
Mary Marilino		National Center for Atmospheric Research		United States	Non-ARL	2015	2013	2015	
Prudence Adler	Associate Executive Director	Association of Research Libraries		United States	ARL Representative, non-voting	2015	2015	2015	
Theresa Byrd	Dean	University of San Diego	R2, MSI	United States	Non-ARL	2015	2015	2017	
Virginia Steel	University Librarian	University of California, Los Angeles	R1, MSI	United States	ARL	2015	2015	2022	
Vivian Lewis	University Librarian	McMaster University	11	Canada	CARL Representative, non-voting	2015	2015	2015	
Alma Swan		SPARC Europe, non-voting		Europe	SPARC Europe, non-voting	2014	2013	2015	
Barbara Dewey		Pennsylvania State University	R1	United States	ARL	2014	2013	2015	
Deborah Jakubs		Duke University	R1	United States	ARL	2014	2013	2015	
John Ulmschneider		Virginia Commonwealth University	R1	United States	Non-ARL	2014	2014	2016	
Jun Adachi		Japanese National Institute of Informatics (for SPARC Japan)		Japan	SPARC Japan, non-voting	2014	2010	2017	
Kevin Smith		Duke University	R1	United States	Non-Director	2014	2012	2014	
Lee Van Orsdel		Grand Valley State University	D/PU	United States	Non-ARL	2014	2009	2014	
<b>Lorraine Haricombe</b>		<b>University of Kansas</b>	<b>R1</b>	<b>United States</b>	<b>ARL</b>	<b>2014</b>	<b>2011</b>	<b>2016</b>	<b>Chairperson</b>
Loubna Ghaouti		Laval University	11	Canada	Canadian ARL	2014	2014	2016	
Martha Whitehead		Queen's University	10	Canada	CARL Representative, non-voting	2014	2014	2014	
Mary Case		University of Illinois at Chicago	R1, MSI	United States	ARL	2014	2013	2015	
Mary Marilino		National Center for Atmospheric Research		United States	Non-ARL	2014	2013	2015	
Richard Clement		University of New Mexico	R1, MSI	United States	ARL	2014	2012	2014	
Vivian Lewis	University Librarian	McMaster University	11	Canada	CARL Representative, non-voting	2014	2014	2014	
Alma Swan		SPARC Europe, non-voting		Europe	SPARC Europe, non-voting	2013	2013	2015	
Barbara Dewey		Pennsylvania State University	R1	United States	ARL	2013	2013	2015	
Deborah Jakubs		Duke University	R1	United States	ARL	2013	2013	2015	
Gerald Beasley		Concordia University	10	Canada	Canadian ARL	2013	2010	2013	
Jun Adachi		Japanese National Institute of Informatics (for SPARC Japan)		Japan	SPARC Japan, non-voting	2013	2010	2017	
Kevin Smith		Duke University	R1	United States	Non-Director	2013	2012	2014	
Lee Van Orsdel		Grand Valley State University	D/PU	United States	Non-ARL	2013	2009	2014	
<b>Lorraine Haricombe</b>		<b>University of Kansas</b>	<b>R1</b>	<b>United States</b>	<b>ARL</b>	<b>2013</b>	<b>2011</b>	<b>2016</b>	<b>Chairperson</b>
Martha Whitehead		Queen's University	10	Canada	CARL Representative, non-voting	2013	2013	2013	
Mary Case		University of Illinois at Chicago	R1, MSI	United States	ARL	2013	2013	2015	
Mary Marilino		National Center for Atmospheric Research		United States	Non-ARL	2013	2013	2015	
Richard Clement		Utah State University	R1	United States	ARL	2013	2012	2014	
Rosann Bazirjian		University of North Carolina, Greensboro	R2	United States	Non-ARL	2013	2010	2013	
Brian Schlotlaender		University of California, San Diego	R1, MSI	United States	ARL	2012	2010	2013	
<b>David Carlson</b>		<b>Texas A&amp;M University</b>	<b>R1</b>	<b>United States</b>	<b>ARL</b>	<b>2012</b>	<b>2008</b>	<b>2012</b>	<b>Chairperson</b>
Gerald Beasley		Concordia University	10	Canada	Canadian ARL	2012	2010	2013	
Jean Shipman		University of Utah (for AAHSL)	R1	United States	Health Sciences Representative, non-voting	2012	2010	2012	
Jun Adachi		Japanese National Institute of Informatics (for SPARC Japan)		Japan	SPARC Japan, non-voting	2012	2010	2017	
Kevin Smith		Duke University	R1	United States	Non-Director	2012	2012	2014	
Lee Van Orsdel		Grand Valley State University	D/PU	United States	Non-ARL	2012	2009	2014	
Lorraine Haricombe		University of Kansas	R1	United States	ARL	2012	2011	2016	
Maggie Farrell		University of Wyoming	R2	United States	Non-ARL	2012	2010	2012	

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Martha Whitehead		Queen's University	10	Canada	CARL Representative, non-voting	2012	2012	2012	
Richard Clement		Utah State University	R1	United States	ARL	2012	2012	2014	
Rick Luce		Emory University	R1	United States	ARL	2012	2010	2012	
Rosann Bazirjian		University of North Carolina, Greensboro	R2	United States	Non-ARL	2012	2010	2013	
Brian Schlotlaender		University of California, San Diego	R1, MSI	United States	ARL	2011	2010	2013	
<b>David Carlson</b>		<b>Southern Illinois University at Carbondale</b>	<b>R1</b>	<b>United States</b>	<b>ARL</b>	<b>2011</b>	<b>2008</b>	<b>2012</b>	<b>Chairperson</b>
Jean Shipman		University of Utah (for AAHSL)	R1	United States	Health Sciences Representative, non-voting	2011	2010	2012	
Jonathan Miller		Rollins College	M1, MSI	United States	Non-ARL	2011	2009	2011	
Jun Adachi		Japanese National Institute of Informatics (for SPARC Japan)		Japan	SPARC Japan, non-voting	2011	2010	2017	
Lars Bjørnshauge	SPARC Europe	Lund University		Europe	Europe, non-voting	2011	2009	2011	
Lorraine Haricombe		University of Kansas	R1	United States	ARL	2011	2011	2016	
Maggie Farrell		University of Wyoming	R2	United States	Non-ARL	2011	2010	2012	
Martha Whitehead		Queen's University	10	Canada	CARL Representative, non-voting	2011	2012	2012	
Patricia Renfro	Scholarly Communication	Columbia University	R1	United States	ARL	2011	2009	2011	
Randy Olsen		Brigham Young University	R1	United States	ARL	2011	2009	2011	
Rick Luce		Emory University	R1	United States	ARL	2011	2010	2012	
Rosann Bazirjian		University of North Carolina, Greensboro	R2	United States	Non-ARL	2011	2010	2013	
Bas Savenije		Utrecht University Library		Europe	Europe, non-voting	2010	2006	2010	
Brian Schlotlaender		University of California, San Diego	R1, MSI	United States	ARL	2010	2010	2013	
David Carlson		Southern Illinois University at Carbondale	R1	United States	ARL	2010	2008	2012	
Diane Graves		Trinity University	Bac	United States	Non-ARL	2010	2006	2010	
Faye Chadwell		Oregon State University Libraries	R1	United States	ARL	2010	2007	2010	
Gerald Beasley		Concordia University	10	Canada	Canadian ARL	2010	2010	2013	
Jean Shipman		University of Utah (for AAHSL)	R1	United States	Health Sciences Representative, non-voting	2010	2010	2012	
Jonathan Miller		Rollins College	M1, MSI	United States	Non-ARL	2010	2009	2011	
Jun Adachi		Japanese National Institute of Informatics (for SPARC Japan)		Japan	SPARC Japan, non-voting	2010	2010	2017	
Lars Bjørnshauge	SPARC Europe	Lund University		Europe	Europe, non-voting	2010	2009	2011	
Lee Van Orsdel		Grand Valley State University	D/PU	United States	Non-ARL	2010	2009	2014	
Maggie Farrell		University of Wyoming	R2	United States	Non-ARL	2010	2010	2012	
Martha Whitehead		Queen's University	10	Canada	CARL Representative, non-voting	2010	2010	2010	
Patricia Renfro	Scholarly Communication	Columbia University	R1	United States	ARL	2010	2009	2011	
Paula Kaufman		University of Illinois at Urbana-Champaign	R1	United States	ARL	2010	2008	2010	
Randy Olsen		Brigham Young University	R1	United States	ARL	2010	2009	2011	
<b>Ray English</b>	<b>Director of Libraries</b>	<b>Oberlin College</b>	<b>Bac</b>	<b>United States</b>	<b>Non-ARL</b>	<b>2010</b>	<b>2000</b>	<b>2010</b>	<b>Chairperson</b>
Rick Luce		Emory University	R1	United States	ARL	2010	2010	2012	
Rosann Bazirjian		University of North Carolina, Greensboro	R2	United States	Non-ARL	2010	2010	2013	
Thomas Hickerson		University of Calgary	12	Canada	Canadian	2010	2008	2010	
Vicki Williamson		University of Saskatchewan	10	Canada	CARL Representative, non-voting	2010	2008	2010	
Bas Savenije		Utrecht University Library		Europe	Europe, non-voting	2009	2006	2010	
David Carlson		Southern Illinois University at Carbondale	R1	United States	ARL	2009	2008	2012	
Diane Graves		Trinity University	Bac	United States	Non-ARL	2009	2006	2010	
Faye Chadwell		Oregon State University Libraries	R1	United States	ARL	2009	2007	2010	
Jonathan Miller		Rollins College	M1, MSI	United States	Non-ARL	2009	2009	2011	
Larry Alford		Temple University	R1	United States	ARL	2009	2006	2009	
Lars Bjørnshauge	SPARC Europe	Lund University		Europe	Europe, non-voting	2009	2009	2011	
Lee Van Orsdel		Grand Valley State University	D/PU	United States	Non-ARL	2009	2009	2014	
Patricia Renfro	Scholarly Communication	Columbia University	R1	United States	ARL	2009	2009	2011	
Paula Kaufman		University of Illinois at Urbana-Champaign	R1	United States	ARL	2009	2008	2010	
Randy Olsen		Brigham Young University	R1	United States	ARL	2009	2009	2011	
<b>Ray English</b>	<b>Director of Libraries</b>	<b>Oberlin College</b>	<b>Bac</b>	<b>United States</b>	<b>Non-ARL</b>	<b>2009</b>	<b>2000</b>	<b>2010</b>	<b>Chairperson</b>

Name	Title	Affiliation	Carnegie Classification (USA) / CRKN (Canada)	Geography	Position	Service Year	Term Began	Term End	Chairperson
Thomas Hickerson		University of Calgary	12	Canada	Canadian	2009	2008	2010	
Vicki Williamson		University of Saskatchewan	10	Canada	CARL Representative, non-voting	2009	2008	2010	
Bas Savenije		Utrecht University Library		Europe	Europe, non-voting	2008	2006	2010	
David Carlson		Southern Illinois University at Carbondale	R1	United States	ARL	2008	2008	2012	
Diane Graves		Trinity University	Bac	United States	Non-ARL	2008	2006	2010	
Faye Chadwell		Oregon State University Libraries	R1	United States	ARL	2008	2007	2010	
John Ober		University of California		United States	Library IT	2008	2006	2008	
Larry Alford		Temple University	R1	United States	ARL	2008	2006	2009	
Paula Kaufman		University of Illinois at Urbana-Champaign	R1	United States	ARL	2008	2008	2010	
<b>Ray English</b>	<b>Director of Libraries</b>	<b>Oberlin College</b>	<b>Bac</b>	<b>United States</b>	<b>Non-ARL</b>	<b>2008</b>	<b>2000</b>	<b>2010</b>	<b>Chairperson</b>
Sarah Pritchard		Northwestern University	R1	United States	ARL	2008	2006	2008	
Sherrie Bergman	Librarian	Bowdoin College	Bac	United States	Non-ARL	2008	2003	2008	
Thomas Hickerson		University of Calgary	12	Canada	Canadian	2008	2008	2010	
Vicki Williamson		University of Saskatchewan	10	Canada	CARL Representative, non-voting	2008	2008	2010	
Bas Savenije		Utrecht University Library		Europe	Europe, non-voting	2007	2006	2010	
Carolynne Presser	Director of Libraries	University of Manitoba	11	Canada	CARL Representative, non-voting	2007	2003	2007	
Deborah Carver	University Librarian	University of Oregon	R1	United States	ARL	2007	2003	2007	
Diane Graves		Trinity University	Bac	United States	Non-ARL	2007	2006	2010	
Faye Chadwell		Oregon State University Libraries	R1	United States	ARL	2007	2007	2010	
Gwendolyn Ebbett	University Librarian	University of Windsor	8	Canada	Canadian ARL	2007	2005	2007	
J.S.M. (Bas) Savenije	University Librarian	Utrecht University		Europe	Europe, non-voting	2007	2002	2007	
John Ober		University of California		United States	Library IT	2007	2006	2008	
Joyce Ogburn	Associate Director of Libraries for Resources and Collection Management Services	University of Utah	R1	United States	Collection Development	2007	2005	2007	
Larry Alford		Temple University	R1	United States	ARL	2007	2006	2009	
Nancy Baker	University Librarian	University of Iowa	R1	United States	ARL	2007	2005	2007	
<b>Ray English</b>	<b>Director of Libraries</b>	<b>Oberlin College</b>	<b>Bac</b>	<b>United States</b>	<b>Non-ARL</b>	<b>2007</b>	<b>2000</b>	<b>2010</b>	<b>Chairperson</b>
Sarah Pritchard		Northwestern University	R1	United States	ARL	2007	2006	2008	
Sherrie Bergman	Librarian	Bowdoin College	Bac	United States	Non-ARL	2007	2003	2008	
Bas Savenije		Utrecht University Library		Europe	Europe, non-voting	2006	2006	2010	
Carolynne Presser	Director of Libraries	University of Manitoba	11	Canada	CARL Representative, non-voting	2006	2003	2007	
Deborah Carver	University Librarian	University of Oregon	R1	United States	ARL	2006	2003	2007	
Diane Graves		Trinity University	Bac	United States	Non-ARL	2006	2006	2010	
Gwendolyn Ebbett	University Librarian	University of Windsor	8	Canada	Canadian	2006	2005	2007	
J.S.M. (Bas) Savenije	University Librarian	Utrecht University		Europe	Europe, non-voting	2006	2002	2007	
John Ober		University of California		United States	Library IT	2006	2006	2008	
Joyce Ogburn	Dean and University Librarian	University of Washington	R1	United States	Collection Development	2006	2005	2007	
Larry Alford		Temple University	R1	United States	ARL	2006	2006	2009	
Nancy Baker	University Librarian	University of Iowa	R1	United States	ARL	2006	2005	2007	
<b>Ray English</b>	<b>Director of Libraries</b>	<b>Oberlin College</b>	<b>Bac</b>	<b>United States</b>	<b>Non-ARL</b>	<b>2006</b>	<b>2000</b>	<b>2010</b>	<b>Chairperson</b>
Sarah Pritchard		University of California Santa Barbara	R1, MSI	United States	ARL	2006	2006	2008	
Sherrie Bergman	Librarian	Bowdoin College	Bac	United States	Non-ARL	2006	2003	2008	
Carolynne Presser	Director of Libraries	University of Manitoba	11	Canada	CARL Representative, non-voting	2005	2003	2007	
Deborah Carver	University Librarian	University of Oregon	R1	United States	ARL	2005	2003	2007	
Gwendolyn Ebbett	University Librarian	University of Windsor	8	Canada	Canadian	2005	2005	2007	
J.S.M. (Bas) Savenije	University Librarian	Utrecht University		Europe	Europe, non-voting	2005	2002	2007	
<b>James Neal</b>	<b>Vice President for Information Services and University Librarian</b>	<b>Columbia University</b>	<b>R1</b>	<b>United States</b>	<b>ARL</b>	<b>2005</b>	<b>2000</b>	<b>2005</b>	<b>Chairperson</b>
Joyce Ogburn	Dean and University Librarian	University of Washington	R1	United States	Collection Development	2005	2005	2007	
MacKenzie Smith	Associate Director for Technology	Massachusetts Institute of Technology	R1	United States	Library IT	2005	2003	2005	
Nancy Baker	University Librarian	University of Iowa	R1	United States	ARL	2005	2005	2007	
Ray English	Director of Libraries	Oberlin College	Bac	United States	Non-ARL	2005	2000	2010	
Sam Demas	College Librarian	Carleton College	Bac	United States	Non-ARL	2005	2003	2005	

Name	Title	Affiliation	Carnegie Classification (USA) / CRKN (Canada)	Geography	Position	Service Year	Term Began	Term End	Chairperson
Sarah Michalak	University Librarian and Associate Provost	University of North Carolina at Chapel Hill	R1	United States	ARL	2005	2000	2005	
Sherrie Bergman	Librarian	Bowdoin College	Bac	United States	Non-ARL	2005	2003	2008	
Carolynne Presser	Director of Libraries	University of Manitoba	11	Canada	CARL Representative, non-voting	2004	2003	2007	
Cynthia Archer		York University	11	Canada	CARL Representative, non-voting	2004	2002	2004	
Deborah Carver	University Librarian	University of Oregon	R1	United States	ARL	2004	2003	2007	
J.S.M. (Bas) Savenije	University Librarian	Utrecht University		Europe	Europe, non-voting	2004	2002	2007	
<b>James Neal</b>	<b>Vice President for Information Services and University Librarian</b>	<b>Columbia University</b>	<b>R1</b>	<b>United States</b>	<b>ARL</b>	<b>2004</b>	<b>2000</b>	<b>2005</b>	<b>Chairperson</b>
Ken Frazier	Director	University of Wisconsin	R1	United States	ARL	2004	1999	2004	
MacKenzie Smith	Associate Director for Technology	Massachusetts Institute of Technology	R1	United States	Library IT	2004	2003	2005	
Ray English	Director of Libraries	Oberlin College	Bac	United States	Non-ARL	2004	2000	2010	
Ross Atkinson	Collect Development	Cornell University	R1	United States	Collection Development	2004	2003	2004	
Sam Demas	College Librarian	Carleton College	Bac	United States	Non-ARL	2004	2003	2005	
Sarah Michalak	University Librarian and Associate Provost	University of North Carolina at Chapel Hill	R1	United States	ARL	2004	2000	2005	
Sherrie Bergman	Librarian	Bowdoin College	Bac	United States	Non-ARL	2004	2003	2008	
Carolynne Presser	Director of Libraries	University of Manitoba	11	Canada	CARL Representative, non-voting	2003	2003	2007	
Cynthia Archer		York University	11	Canada	CARL Representative, non-voting	2003	2002	2004	
Deborah Carver	University Librarian	University of Oregon	R1	United States	ARL	2003	2003	2007	
J.S.M. (Bas) Savenije	University Librarian	Utrecht University		Europe	Europe, non-voting	2003	2002	2007	
<b>James Neal</b>	<b>Vice President for Information Services and University Librarian</b>	<b>Columbia University</b>	<b>R1</b>	<b>United States</b>	<b>ARL</b>	<b>2003</b>	<b>2000</b>	<b>2005</b>	<b>Chairperson</b>
Ken Frazier	Director	University of Wisconsin	R1	United States	ARL	2003	1999	2004	
MacKenzie Smith	Associate Director for Technology	Massachusetts Institute of Technology	R1	United States	Library IT	2003	2003	2005	
Ray English	Director of Libraries	Oberlin College	Bac	United States	Non-ARL	2003	2000	2010	
Ross Atkinson	Collect Development	Cornell University	R1	United States	Collection Development	2003	2003	2004	
Sam Demas	College Librarian	Carleton College	Bac	United States	Non-ARL	2003	2003	2005	
Sarah Michalak	Library Director	University of Utah	R1	United States	ARL	2003	2000	2005	
Sherrie Bergman	Librarian	Bowdoin College	Bac	United States	Non-ARL	2003	2003	2008	
Cynthia Archer		York University	11	Canada	CARL Representative, non-voting	2002	2002	2004	
J.S.M. (Bas) Savenije	University Librarian	Utrecht University		Europe	Europe, non-voting	2002	2002	2007	
<b>James Neal</b>	<b>Vice President for Information Services and University Librarian</b>	<b>Columbia University</b>	<b>R1</b>	<b>United States</b>	<b>ARL</b>	<b>2002</b>	<b>2000</b>	<b>2005</b>	<b>Chairperson</b>
Karyle Butcher		Oregon State University	R1	United States	Non-ARL	2002	2000	2002	
Ken Frazier	Director	University of Wisconsin	R1	United States	ARL	2002	1999	2004	
Ray English	Director of Libraries	Oberlin College	Bac	United States	Non-ARL	2002	2000	2010	
Sarah Michalak	Library Director	University of Utah	R1	United States	ARL	2002	2000	2005	
Carla Stoffle		University of Arizona	R1, MSI	United States	ARL	2001	1999	2001	
Fred Heath		Texas A&M University	R1	United States	ARL	2001	1999	2001	
James Neal	Vice President for Information Services and University Librarian	Columbia University	R1	United States	ARL	2001	2000	2005	
Karyle Butcher		Oregon State University	R1	United States	Non-ARL	2001	2000	2002	
<b>Ken Frazier</b>	<b>Director</b>	<b>University of Wisconsin</b>	<b>R1</b>	<b>United States</b>	<b>ARL</b>	<b>2001</b>	<b>1999</b>	<b>2004</b>	<b>Chairperson</b>
Ray English	Director of Libraries	Oberlin College	Bac	United States	Non-ARL	2001	2000	2010	
Sarah Michalak	Library Director	University of Utah	R1	United States	ARL	2001	2000	2005	
Carla Stoffle		University of Arizona	R1, MSI	United States	ARL	2000	1999	2001	
Fred Heath		Texas A&M University	R1	United States	ARL	2000	1999	2001	
James Neal	Vice President for Information Services and University Librarian	Columbia University	R1	United States	ARL	2000	2000	2005	
Karyle Butcher		Oregon State University	R1	United States	Non-ARL	2000	2000	2002	
<b>Ken Frazier</b>	<b>Director</b>	<b>University of Wisconsin</b>	<b>R1</b>	<b>United States</b>	<b>ARL</b>	<b>2000</b>	<b>1999</b>	<b>2004</b>	<b>Chairperson</b>
Ray English	Director of Libraries	Oberlin College	Bac	United States	Non-ARL	2000	2000	2010	
Sarah Michalak	Library Director	University of Utah	R1	United States	ARL	2000	2000	2005	
Carla Stoffle		University of Arizona	R1, MSI	United States	ARL	1999	1999	2001	
Fred Heath		Texas A&M University	R1	United States	ARL	1999	1999	2001	

Name	Title	Affiliation	Carnegie Classification (USA) / CRKN (Canada)	Geography	Position	Service Year	Term Began	Term End	Chairperson
Gloria Werner		University of California, Los Angeles	R1, MSI	United States	ARL	1999	1999	1999	
<b>Ken Frazier</b>	<b>Director</b>	<b>University of Wisconsin</b>	<b>R1</b>	<b>United States</b>	<b>ARL</b>	<b>1999</b>	<b>1999</b>	<b>2004</b>	<b>Chairperson</b>
Margo Crist		University of Massachusetts Amherst	R1	United States	ARL	1999	1999	1999	
Paul Kobulnicky		University of Connecticut	R1, MSI	United States	ARL	1999	1999	1999	